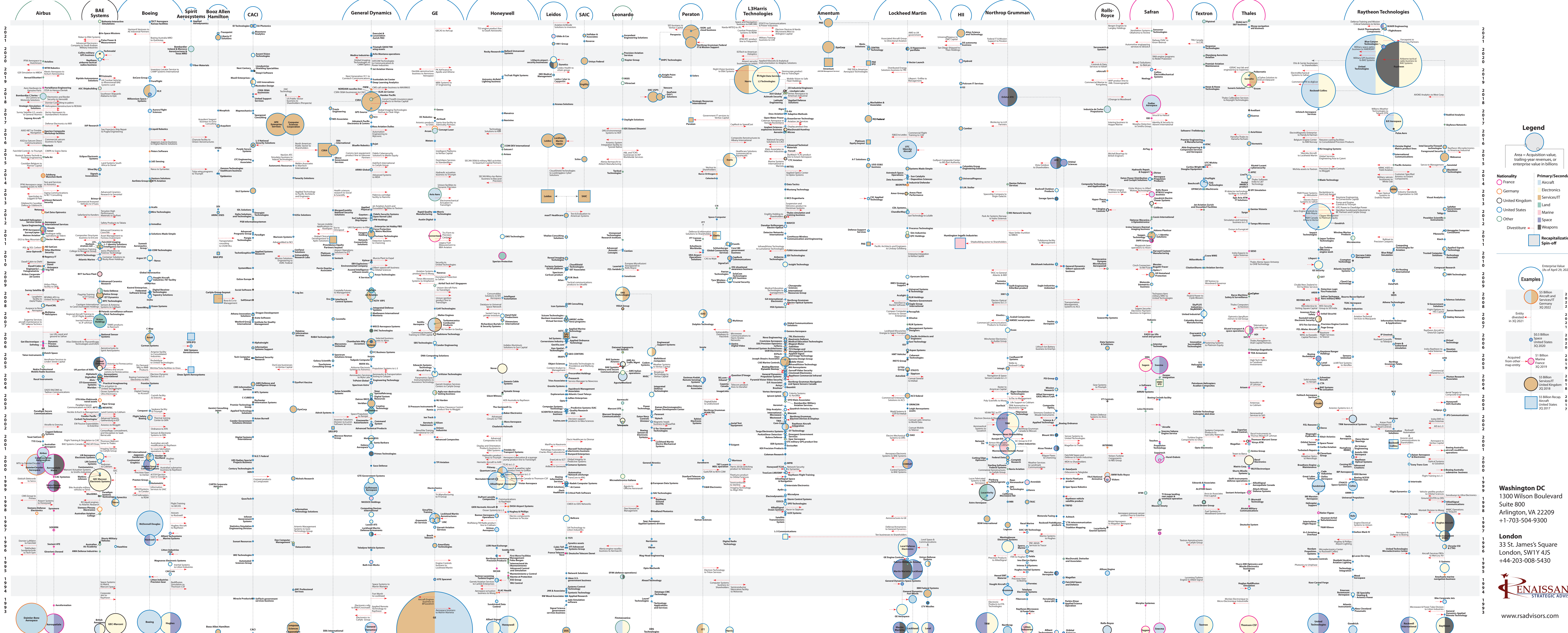


Aerospace, Defense, and Government Services Mergers & Acquisitions (January 1993 - April 2022)



Legend

- Nationality**
 - France
 - Germany
 - United States
 - United Kingdom
 - Other
- Primary/Secondary Sector(s)**
 - Aircraft
 - Electronics
 - Services/IT
 - Land
 - Marine
 - Space
 - Weapons
- Divestiture** (indicated by a red arrow)
- Recapitalization or Spin-off** (indicated by a blue square)

Examples

- Enterprise Value (As of April 29, 2022)
- \$5 Billion Aircraft and Services/IT Germany 3Q 2022
- \$5.8 Billion Space United States 3Q 2020
- \$1 Billion Marine France map entry 3Q 2019
- \$5 Billion Services/IT United Kingdom 2Q 2018
- \$5 Billion Pacific United States 2Q 2017

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Note: Reported closed transactions; those transactions announced before May 2022, but not closed, will be included in the Map in the calendar year in which they close. © All rights reserved.